

ANA at a Glance

Business Activities

Air Transportation

With ANA, Air Nippon Co., Ltd., and Air Japan Co., Ltd., the Company conducts air transportation and other operations. The Company principally provides passenger, cargo, and mail transportation services. With 49.6 million passengers a year, ANA is the world's 11th largest airline. International Airport Utility Co., Ltd., ANA TELEMART Co., Ltd., and ANA Aircraft Maintenance Co., Ltd., provide a range of services for customers at airports, telephone reservations information, and aircraft maintenance services. Services for passengers at airports, cargo services, aircraft maintenance handling, and aircraft maintenance are also provided to domestic and international airlines outside the ANA Group.

• Domestic Passenger Operations

ANA operates 913 flights a day on 138 routes. With 45.5 million passengers a year, the Company has a market share of about 50%. ANA is working to improve all aspects of services for customers, from reservations to ticket purchase and boarding, in line with the key words "simple" and "convenient".

• International Passenger Operations

ANA operates 494 flights a week on 35 routes and carries 4.1 million passengers a year on its own flights. The Company is a leading member of Star Alliance, the world's largest airline alliance. Along with other member airlines, ANA provides highly convenient air transportation services. A special focus for the Company is the establishment of an East Asia network, centered on China.

• Cargo and Mail Operations

In its cargo and mail operations, the Company uses available cargo space on passenger aircraft and cargo freighters. ANA operates 4 domestic flights a day on 4 routes and 52 international freighters a week on 17 routes. On domestic routes, ANA transports 530 thousand tons of cargo and mail a year. On international routes, ANA transports 260 thousand tons of cargo and mail a year.

Travel Services

With ANA Sales Co., Ltd., as the driving force of its travel services operations, the Company develops and sells products using ANA air transportation services and accommodations at ANA hotels. The principal products are ANA Hallo Tour overseas travel packages and ANA Sky Holiday domestic travel packages.

Hotel Operations

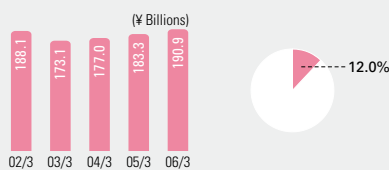
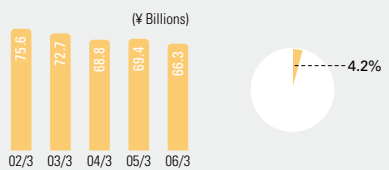
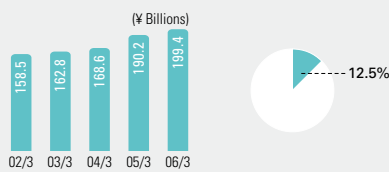
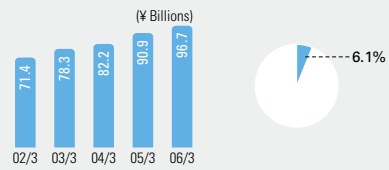
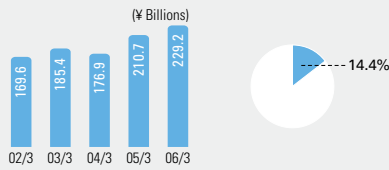
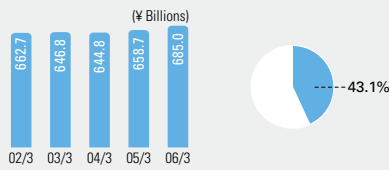
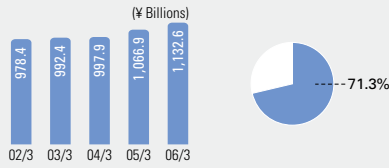
With ANA Hotels & Resorts Co., Ltd., as the major component of its hotel operations, the Company manages hotels in major cities of Japan and provides hotel chain management support. Aiming to provide the highest level of service to satisfy its customers, ANA offers a range of services, including accommodations and food and beverages.

Other Businesses

In other businesses, ANA's operations are principally related to air transportation, information and telecommunications, trading, retailing, real estate and building maintenance, ground transportation and distribution, and aircraft interior maintenance and repair.

Segment Revenues

Segment Revenues as a Percentage of Operating Revenues



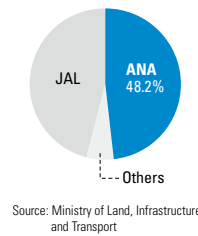
Airlines by Number of Revenue Passengers in 2005

(Thousand passengers)

Rank	Airline	Number of Passengers
1	Delta Air Lines	118,853
2	American Airlines	98,035
3	Southwest Airlines	77,694
4	US Airways	71,577
5	United Airlines	66,803
6	Air France / KLM Royal Dutch Airlines	64,075
7	Continental Airlines	61,016
8	Japan Airlines	58,036
9	Northwest Airlines	56,470
10	Lufthansa	51,255
11	ANA	49,609

* Total of domestic and international revenue passengers, prepared with data from each airline's web site. ANA and JAL for year ended March 2006. Air France and KLM for year ended March 2005. Others for year ended December 2005.

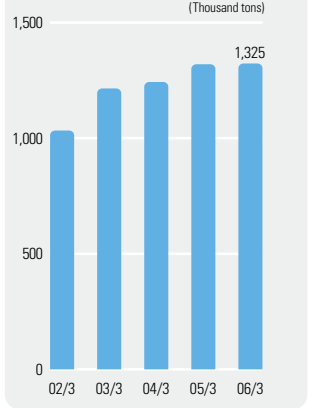
ANA Group's Share of Domestic Passengers in 2005



Source: Ministry of Land, Infrastructure and Transport

Volume of International Cargo

(Thousand tons)



Note: Volume of international cargo shipments carried from Japan by Japanese airlines.

ANA HOTELS INTERNATIONAL



Note: Only hotels operated by consolidated subsidiaries are shown.