

# CSR (Corporate Social Responsibility) Activities

In the three areas of the so-called triple bottom lines—management, the environment, and society—ANA aggressively implements CSR activities. In April 2005, we established the CSR Promotion Committee, which began full-fledged operation at that time, and in September 2005 we published the *CSR Report 2005*.

We participate in the sustainable-management rating program conducted by the Sustainable Management Forum of Japan and the Sustainable Management Rating Institute. In the first rating, which was announced in June 2006, ANA achieved the results shown in the accompanying chart.

## Economic Activities

To achieve continued increases in enterprise value, we are working to establish a corporate governance system that will enable us to maintain management transparency and fulfill our responsibility to provide information to stakeholders. Our achievements in this area in the fiscal year ended March 2006 are outlined on pages 6 and 7 of this report.

## Environmental Conservation Activities

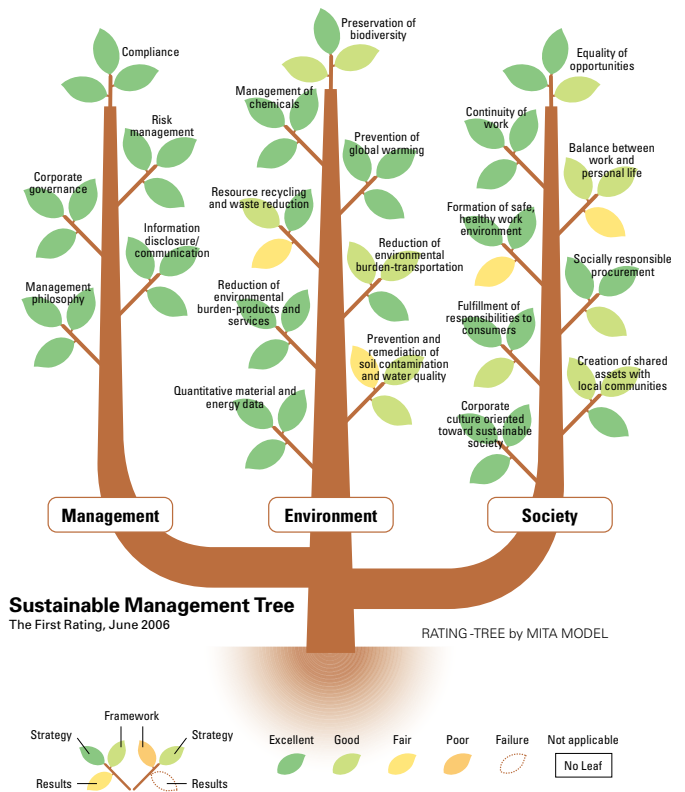
### • ANA Group Ecology Plan

To contribute to the realization of a sustainable society, we are striving to achieve improvements in environmental areas that are closely related to airline operations, such as environmental management, global warming, air pollution, sound, resource recycling, and environmental and social contributions. To those ends, we are implementing the ANA Group Ecology Plan, which covers the period from April 2003 to March 2008.

### • Reducing Greenhouse Gas Emissions per ASK by 10.6%

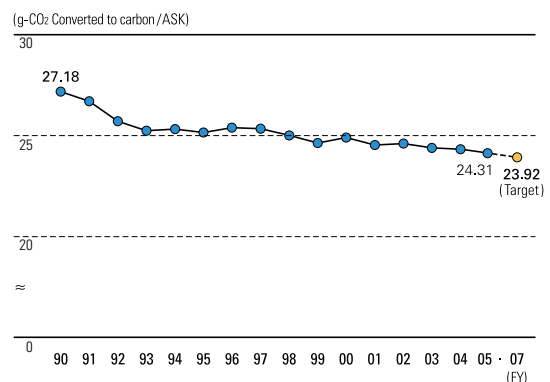
At this point, airlines have no alternative to fossil fuels, so we are working to raise energy consumption efficiency by using fuel efficiently. We are implementing a range of initiatives targeting the achievement of the goal set in the ANA Group Ecology Plan—reducing CO<sub>2</sub> emissions per available seat-kilometer (ASK) in the fiscal year ending March 2008 by 12% from the level in the fiscal year ended March 1991.

In the fiscal year ended March 2006, the amount of CO<sub>2</sub> emitted by ANA aircraft on domestic and international routes was 6.61 million tons, a reduction of 0.3% from the previous year. CO<sub>2</sub> emissions per ASK were 24.31 grams of carbon (preliminary figures), a decrease of 10.6% from the



base fiscal year ended March 1991. To achieve our goal of 23.92 grams in the fiscal year ending March 2008, we will further expand fuel conservation measures. In addition to reducing fuel consumption through aircraft downsizing, we will implement an efficient fuel program (EFP) that facilitates the selection of altitudes and speeds with lower fuel consumption and work to raise fuel efficiency through engine cleaning. ANA has already achieved the goal established by Nippon Keidanren for airlines of a 10% reduction in comparison with the year ended March 1991.

ANA's CO<sub>2</sub> Emissions per ASK



- **Increasing Fuel Efficiency and Reducing Noise with New Aircraft**

We are working to reduce CO<sub>2</sub> emissions further by introducing the latest aircraft, the Boeing 737-700 and the Boeing 777-300ER; by using simulators effectively; and by improving operating methods. In addition, we have placed orders for 50 Boeing 787 aircraft, which are about 20% more fuel efficient than the Boeing 767-300, and we will begin to introduce them in 2008.

In reducing operating noise, the ANA Group Ecology Plan stipulates that all Group aircraft must comply with the most stringent standards set by the International Civil Aviation Organization (ICAO)—the Chapter 4 standards—by the end of March 2008. However, we have already met this objective. In March 2006, we retired our last Boeing 747SR-100 aircraft, and now all of our aircraft meet the Chapter 4 standards.

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## Environmental and Social Contribution Activities

### ***Watashi no Aozora (My Blue Sky) Activities***

Under the *Watashi no Aozora (My Blue Sky)* program, the ANA Group is promoting environmental and social contribution activities in three principal areas: an international environmental book competition, tree planting, and coral planting.

- **Third International Environmental Picture Book Competition**

As one facet of its environmental activities, the ANA Group commenced the Aozora International Environmental Picture Book Competition in May 2003. In line with the theme of “making a picture book of things about the environment that have special meaning for you, such as nature, living things, and resources,” we collected entries from around the world. In January 2006, the Third International Environmental Picture Book Competition



Winner of the grand prize at the Third International Environmental Picture Book Competition: Four Seasons, by Miss Claire Ho Yan Yu



was held, and the grand prize was won by Hong Kong resident Miss Claire Ho Yan Yu.

- **Planting Trees around Airports in Japan and Overseas**

Since March 2005, we have been implementing a 10-year plan under which ANA Group employees work together with people

from local communities to plant trees around all of the airports in Japan as well as some airports overseas. As

of the end of March 2006, we had planted trees in 11 locations.



Tree planting activities in Rankoshi no Mori

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## Social Contribution

- **Fundamental Policy for Social Contribution**

One of the courses of action in the ANA Group's corporate philosophy states that we have an obligation to contribute to the progress of society.

- **ANA Receives Award from Prime Minister Koizumi for Providing Support for Victims of the Sumatra Earthquake**

As emergency support following the earthquake centered just off the coast of northern Sumatra in December 2004, the

ANA Group provided contributions totaling ¥33.5 million, including funds and donated miles.

At the same time, we aggressively conducted support activities, including

the provision of free transportation to medical support personnel, free shipment of food, blankets, and other relief goods, and the donation of an anti-freeze tanker that we converted into a vehicle for the transportation of drinking water. ANA's active participation in support activities was highly evaluated, and in May 2005 the Company was awarded the Medal with Dark Blue Ribbon from Prime Minister Junichiro Koizumi.



Drinking water tanker donated to Indonesia