

The ANA Group

(As of March 31, 2006)

| Operating segment | Number of subsidiaries | | | Number of affiliates | |
|--------------------|------------------------|------------------------|-------------------------|----------------------|-------------------------|
| | Total | of which, consolidated | of which, equity method | Total | of which, equity method |
| Air Transportation | 36 | 34 | . | 5 | 4 |
| Travel Services | 9 | 9 | . | 1 | 1 |
| Hotel Operations | 21 | 20 | . | 1 | 1 |
| Other Businesses | 63 | 35 | 5 | 34 | 12 |
| Total | 129 | 98 | 5 | 41 | 18 |

| ANA and Principal Subsidiaries and Affiliates | Principal Businesses | Revenues* | Paid-in Capital* | Percentage Owned by the Parent |
|---|----------------------|------------|------------------|--------------------------------|
| | | (Millions) | (Millions) | |

Air Transportation: Transportation Related

| | | | | |
|------------------------------------|--|------------|----------|--------|
| All Nippon Airways Co., Ltd. (ANA) | Air transportation, other aircraft operations, incidental operations | ¥1,171,088 | ¥160,001 | Parent |
| Air Nippon Co., Ltd. (ANK) | Air transportation | 83,221 | 5,400 | 100.0 |
| Air Japan Co., Ltd. (AJX) | Air transportation (Asia, Pacific-Rim tourist resort routes) | 13,042 | 50 | 100.0 |
| Air Central Co., Ltd. (CRF) | Domestic air transportation, other aircraft operations | 6,210 | 300 | 86.7 |
| Air Next Co., Ltd. (NXA) | Domestic air transportation, other aircraft operations | 2,377 | 50 | 100.0 |
| Air Hokkaido Co., Ltd. (ADK) | Domestic air transportation, other aircraft operations | 135 | 300 | 100.0 |
| Air Nippon Network Co., Ltd. (AKX) | Domestic air transportation, other aircraft operations | 12,138 | 50 | 100.0 |

Air Transportation: Transportation Support Related

| | | | | |
|---|--|--------|-------|-------|
| ANA Catering Service Co., Ltd. | Preparation of in-flight meals, loading and removal of catering equipment from aircraft, operation of staff canteens | 10,989 | 352 | 100.0 |
| ANA Airport Service Co., Ltd. | Aircraft ground support operations (Osaka International Airport, Fukuoka Airport) | 6,223 | 150 | 49.3 |
| International Airport Utility Co., Ltd. | Aircraft ground support operations (Tokyo (Haneda) International Airport, New Chitose Airport) | 14,939 | 100 | 50.0 |
| New Tokyo Airport Service Co., Ltd. | Aircraft ground support operations (Narita International Airport) | 9,219 | 60 | 50.0 |
| ANA Aircraft Maintenance Co., Ltd. | Maintenance, repair, and improvement of aircraft and equipment / Maintenance and development of training equipment for cabin crews | 8,465 | 2,433 | 99.4 |

Travel Services

| | | | | |
|---------------------|--|---------|-------|------|
| ANA Sales Co., Ltd. | Wholesaler of travel packages integrated with ANA's network of domestic and international routes / Development and sales of ANA Sky Holiday domestic package tours / Development, support, and sales of ANA Hallo Tour international package tours | 179,442 | 1,000 | 97.5 |
|---------------------|--|---------|-------|------|

Hotel Operations

| | | | | |
|-----------------------------------|--|--------|-------|-------|
| ANA Property Management Co., Ltd. | Management and leasing of real estate | 4,783 | 6,450 | 100.0 |
| ANA Hotels & Resorts Co., Ltd. | Operation, management, and development of accommodation facilities / Operation and management of restaurants, wedding reception facilities, etc. | 3,573 | 30 | 100.0 |
| ANA Hotel Management Co., Ltd. | Management and operation of hotels | 377 | 30 | 100.0 |
| ANA Hotel Tokyo Co., Ltd. | Management of hotel | 16,192 | 40 | 100.0 |
| Okinawa ANA Resort Co., Ltd. | Management of hotel | 6,167 | 2,600 | 100.0 |

Other Businesses

| | | | | |
|--|--|---------|-------|-------|
| All Nippon Airways Trading Co., Ltd. | General trading company | 124,322 | 360 | 50.0 |
| ANA Information Systems Planning Co., Ltd. | Planning, development, operation, and maintenance of information systems / Systems consultation services | 18,801 | 52 | 100.0 |
| Infini Travel Information, Inc. | Provision of information on computer reservation systems | 4,641 | 4,000 | 60.0 |
| ANA Logistic Service Co., Ltd. | Warehouse management, customs clearance, and distribution services for air cargo imports | 9,081 | 465 | 57.0 |
| Jamco Corporation | Maintenance, repair, and improvement of on-board aircraft interior | 28,801 | 5,360 | 20.0 |

* Figures for revenues and paid-in capital of each company are stated before intercompany eliminations.