

# The ANA Group

(As of March 31, 2007)

Operating segment	Number of subsidiaries			Number of affiliates	
	Total	of which, consolidated	of which, equity method	Total	of which, equity method
Air Transportation	38	38	–	5	5
Travel Services	9	9	–	1	1
Hotel Operations	16	16	–	3	2
Other Businesses	65	32	5	35	12
<b>Total</b>	<b>128</b>	<b>95</b>	<b>5</b>	<b>44</b>	<b>20</b>

ANA and Principal Subsidiaries and Affiliates	Principal Businesses	Revenues <sup>1</sup> (Millions)	Paid-in Capital <sup>1</sup> (Millions)	Percentage Owned by the Parent
<b>Air Transportation: Transportation Related</b>				
All Nippon Airways Co., Ltd. (ANA)	Air transportation	¥1,289,429	¥160,001	Parent
Air Nippon Co., Ltd. (ANK)	Air transportation (mainly domestic mid/long-distance routes using narrow-body aircraft)	91,297	5,400	100.0
Air Nippon Network Co., Ltd. (AKX)	Air transportation (mainly within Hokkaido and Itami arrival/departure routes using turbo-prop aircraft)	13,857	50	100.0
Air Japan Co., Ltd. (AJX)	Air transportation (mainly Asian resort routes)	11,644	50	100.0
Air Central Co., Ltd. (CRF)	Air transportation (mainly Nagoya arrival/departure routes using turbo-prop aircraft)	7,555	300	86.7
Air Next Co., Ltd. (NXA)	Air transportation (mainly Fukuoka and Nagoya arrival/departure routes using narrow-body aircraft)	5,592	50	100.0
ANA & JP Express Co., Ltd. (AJV)	Air cargo transportation	4,461	80	51.7
<b>Air Transportation: Transportation Support Related</b>				
International Airport Utility Co., Ltd.	Haneda Airport aircraft taxi/towing operations	13,315	100	50.0
ANA Catering Service Co., Ltd.	Preparation of in-flight meals	11,644	352	100.0
New Tokyo Airport Service Co., Ltd.	Narita Airport aircraft taxi/towing operations	9,948	60	50.0
ANA Aircraft Maintenance Co., Ltd.	Maintenance, repair, and improvement of aircraft and equipment	8,840	2,433	98.7
<b>Travel Services</b>				
ANA Sales Co., Ltd.	Travel services (development, support, and sales of domestic and international travel packages)	198,299	1,000	97.5
<b>Hotel Operations<sup>2</sup></b>				
ANA Hotel Tokyo Co., Ltd.	Hotel operations	16,942	40	0.0
Okinawa ANA Resort Co., Ltd.	Hotel operations	6,284	2,600	100.0
<b>Other Businesses</b>				
All Nippon Airways Trading Co., Ltd.	Trading and retail (development of airport stores and other stores and direct sales through ANA in-flight magazine and other methods)	144,140	360	39.5
ANA Information Systems Planning Co., Ltd.	System consulting and system integration services	20,375	53	100.0
Sky Building Service Co., Ltd.	Contracting of building/facility maintenance, management, and cleaning services	12,745	80	44.8
ANA Logistic Service Co., Ltd.	Air cargo imports warehousing and import/export administration	8,910	465	57.0
ANA Business Create Co., Ltd.	Air ticket inspection/HR dispatch and introduction services	7,519	200	60.0

Notes: 1. Figures for revenues and paid-in capital of each company are stated before intercompany eliminations.

2. ANA transferred its hotel business outside the Group in June 2007.