

## Number of Subsidiaries and Affiliates

Operating segment <sup>(Note)</sup>					
	Total of Subsidiaries	of which, consolidated	of which, equity method	Total of affiliates	of which, equity method
Air Transportation	40	40	—	4	4
Travel Services	9	9	—	1	1
Other Businesses	63	32	5	35	13
Total	112	81	5	40	18

Note: ANA sold its hotel business in June 2007.

## Major Subsidiaries

Millions of yen

ANA and Principal Subsidiaries and Affiliates	Principal Businesses	Revenues <sup>(Note)</sup>	Paid-in Capital <sup>(Note)</sup>	Percentage Owned by the Parent
<b>Air Transportation: Transportation Related</b>				
All Nippon Airways Co., Ltd. (ANA)	Air transportation	¥1,341,360	¥160,001	Parent
Air Nippon Co., Ltd. (ANK)	Air transportation (mainly domestic mid/long-distance routes using narrow-body aircraft)	87,062	5,400	100.0
Air Nippon Network Co., Ltd. (AKX)	Air transportation (mainly within Hokkaido and Itami arrival/departure routes using turbo-prop aircraft)	13,852	50	100.0
Air Japan Co., Ltd. (AJX)	Air transportation (mainly Asian resort routes)	12,877	50	100.0
Air Central Co., Ltd. (CRF)	Air transportation (mainly Nagoya arrival/departure routes using turbo-prop aircraft)	7,672	300	86.7
Air Next Co., Ltd. (NXA)	Air transportation (mainly Fukuoka and Nagoya arrival/departure routes using narrow-body aircraft)	6,790	50	100.0
ANA & JP Express Co., Ltd. (AJV)	Air cargo transportation	9,371	80	51.7
<b>Air Transportation: Transportation Support Related</b>				
International Airport Utility Co., Ltd.	Haneda Airport aircraft taxi/towing operations	¥ 13,002	¥ 100	99.5
ANA Catering Service Co., Ltd.	Preparation of in-flight meals	12,769	352	100.0
New Tokyo Airport Service Co., Ltd.	Narita Airport aircraft taxi/towing operations	10,481	60	100.0
ANA Aircraft Maintenance Co., Ltd.	Maintenance, repair, and improvement of aircraft and equipment	9,046	450	100.0
<b>Travel Services</b>				
ANA Sales Co., Ltd.	Travel services (development, support, and sales of domestic and international travel packages)	¥ 205,097	¥ 1,000	100.0
ANA SALES AMERICAS	Travel services (support for travel packages in the United States)	\$ 8,437 <sup>(thousand)</sup>	\$ 1,020 <sup>(thousand)</sup>	100.0
<b>Other Businesses</b>				
All Nippon Airways Trading Co., Ltd.	Trading and retail (development of airport stores and other stores and direct sales through ANA in-flight magazine and other methods)	¥ 144,245	¥ 360	100.0
ANA Information Systems Planning Co., Ltd.	System consulting and system integration services	19,063	52	100.0
Sky Building Service Co., Ltd.	Contracting of building/facility maintenance, management, and cleaning services	11,647	80	93.6
ANA Logistic Service Co., Ltd.	Air cargo imports warehousing and import/export administration	8,586	465	95.0
ANA Business Create Co., Ltd.	Air ticket inspection/HR dispatch and introduction services	7,996	200	100.0

Note: Figures for revenues and paid-in capital of each company are stated before intercompany eliminations.