

The ANA Group

All Nippon Airways Co., Ltd. and its consolidated subsidiaries
(As of March 31, 2009)

Number of Subsidiaries and Affiliates

Operating Segment	(Note)				
	Total of Subsidiaries	of which, consolidated	of which, equity method	Total of Affiliates	of which, equity method
Air Transportation	41	41	—	5	5
Travel Services	9	9	—	1	1
Other Businesses	57	26	5	35	13
Total	107	76	5	41	19

Note: ANA sold its hotel business in June 2007.

Major Subsidiaries

Yen (Millions)

ANA and Principal Subsidiaries and Affiliates	Principal Businesses	Revenues ^(Note)	Paid-in Capital ^(Note)	Percentage Owned by the Parent
Air Transportation: Transportation Related				
All Nippon Airways Co., Ltd. (ANA)	Air transportation	¥1,248,647	¥160,001	Parent
Air Nippon Co., Ltd. (ANK)	Air transportation (mainly domestic mid/long-distance routes using narrow-body aircraft)	44,448	100	100.0
Air Nippon Network Co., Ltd. (AKX)	Air transportation (mainly within Hokkaido and Itami arrival/departure routes using turbo-prop aircraft)	10,418	50	100.0
Air Japan Co., Ltd. (AJX)	Air transportation (mainly Asian resort routes)	9,597	50	100.0
Air Central Co., Ltd. (CRF)	Air transportation (mainly Nagoya arrival/departure routes using turbo-prop aircraft)	5,591	50	86.7
Air Next Co., Ltd. (NXA)	Air transportation (mainly Fukuoka and Nagoya arrival/departure routes using narrow-body aircraft)	5,159	50	100.0
ANA & JP Express Co., Ltd. (AJV)	Air cargo transportation	14,370	80	51.7
Air Transportation: Transportation Support Related				
International Airport Utility Co., Ltd.	Haneda Airport aircraft taxi/towing operations	¥ 12,955	¥ 100	99.5
ANA Catering Service Co., Ltd.	Preparation of in-flight meals	13,279	100	100.0
New Tokyo Airport Service Co., Ltd.	Narita Airport aircraft taxi/towing operations	10,880	60	100.0
ANA Aircraft Maintenance Co., Ltd.	Maintenance, repair, and improvement of aircraft and equipment	8,699	100	100.0
ANA Logistic Service Co., Ltd.	Air cargo imports warehousing and import/export administration	8,663	465	95.0
Travel Services				
ANA Sales Co., Ltd.	Travel services (development, support, and sales of domestic and international travel packages)	¥ 175,299	¥ 1,000	100.0
ANA Sales Americas	Travel services (support for travel packages in the United States)	\$ 49,586 ^(thousand)	\$ 1,020 ^(thousand)	100.0
Other Businesses				
All Nippon Airways Trading Co., Ltd.	Trading and retail (development of airport stores and other stores and direct sales through ANA in-flight magazine and other methods)	¥ 82,031	¥ 1,000	100.0
ANA Information Systems Planning Co., Ltd.	System consulting and system integration services	25,681	52	100.0
Sky Building Service Co., Ltd.	Contracting of building/facility maintenance, management, and cleaning services	11,751	80	93.6
ANA Business Create Co., Ltd.	Air ticket inspection/HR dispatch and introduction services	7,460	100	100.0

Note: Figures for revenues and paid-in capital of each company are stated before intercompany eliminations.