

**(Translation for Reference Purpose Only)**

Securities ID Code: 9202

May 30, 2011

Dear Shareholders

Shinichiro Ito  
President & Chief Executive Officer  
All Nippon Airways Co., Ltd.  
5-2, Higashi-Shimbashi 1-chome  
Minato-ku, Tokyo 105-7133, Japan

### **Notice of the 66th Ordinary General Meeting of Shareholders**

First, we would like to express our heartfelt sympathy to those of our shareholders affected by the Great East Japan Earthquake this March.

We are pleased to announce that the 66th Ordinary General Meeting of Shareholders will be held as below. We would highly appreciate your attendance at the meeting.

**In the event that you will not be able to attend the meeting, you can exercise your voting rights either in writing or by electronic means. To do so, please read the Supplementary Information for General Meeting of Shareholders enclosed herewith and then: (i) indicate whether you are voting FOR or AGAINST each of the resolutions shown on the enclosed Form for Exercise of Shareholder Voting Rights and return the Form to the designated address; or (ii) in the case of electronic voting, follow the instructions on page 2 of this Notice. In either case, votes must be received by June 17, 2011 (Friday), 6:00 PM (Japan Standard Time).**

### **General Information of the Meeting**

- 1. Date:** June 20, 2011 (Monday), 10:00 AM (Japan Standard Time)
- 2. Location:** Grand Prince Hotel New Takanawa, International Convention Center PAMIR;  
13-1, Takanawa 3-chome, Minato-ku, Tokyo
- 3. Objectives:**

#### **Matters to be reported:**

- (a) Business Report, Consolidated Financial Statements, and the Results of Audit of Consolidated Financial Statements by Independent Auditors and the Board of Corporate Auditors for the 61st term (from April 1, 2010 to March 31, 2011).
- (b) Non-consolidated Financial Statements for the 61st term (from April 1, 2010 to March 31, 2011).

#### **Matters to be resolved:**

1. Appropriation of Surplus
2. Election of 17 Directors of the Company
3. Election of 1 Corporate Auditor of the Company
4. Revision of the Amount of Remuneration of Directors

#### **4. Guidance Notes on the Exercise of Voting Rights by Electronic Means**

(1) The exercise of voting rights through the Internet is allowed only through access of the following designated website. For this purpose, the website is also available to cellular phones.

**[Website URL for exercising voting rights]** <http://www.webdk.net>

(2) If you exercise your voting rights through the Internet, please register your approval or disapproval of each resolution, by using the voting exercise code and the password indicated on the Form for Exercise of Shareholder Voting Rights enclosed herewith, and following the directions on the screen.

(3) While we will accept voting through the Internet, etc., until June 17, 2011 (Friday), 6:00 PM (Japan Standard Time), we would appreciate it if you could vote as soon as possible for our ease of counting the votes.

(4) If you exercise your voting rights twice, both in writing and through the Internet, etc., only the exercise through the Internet, etc., will be counted.

(5) If you exercise your voting rights more than once through the Internet, etc., or by other means, or twice with your PC and cellular phone, only the last exercise will be counted.

(6) The connection fees for the Internet service provider and the telecommunications fees for the carrier (telephone charge, etc.) accessing the above website will be borne by you.

#### **5. Note on Voting by Proxy**

If you have a proxy to attend the General Meeting of Shareholders on your behalf, the proxy must be a shareholder of the Company who has voting rights in the Company. The proxy shall be no more than one person. In order to attend the General Meeting of Shareholders, the proxy is also required to hand in at the reception desk, a written instrument evidencing the proxy's power of representation, together with the Form for Exercise of Shareholder Voting Rights of the proxy.

#### **6. Note on Online Disclosure**

In accordance with the applicable laws and regulations and Article 17 of the Articles of Incorporation of the Company, the following documents (which are part of the documents to be provided to shareholders) are not included in this Notice as they are disclosed online on our website.

- (1) Notes to Consolidated Financial Statements
- (2) Notes to Non-consolidated Financial Statements

#### **7. Method of making an announcement to Shareholders**

Upon the occurrence of any event which may cause an amendment to the reference material for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, or Non-consolidated Financial Statements, no later than the day before the General Meeting of Shareholders, we will make an announcement in writing by mail or on our website.

END

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If you attend the meeting, please hand in the enclosed Form for Exercise of Shareholder Voting Rights at the reception desk.

We would appreciate it if you could come ahead of time to avoid last-minute congestion (The reception desk will be open at 8:30 AM.).

For the detail, please refer to the following URL;

[http://www.ana.co.jp/eng/aboutana/corporate/ir/pdf/lse/lse\\_110530-2.pdf](http://www.ana.co.jp/eng/aboutana/corporate/ir/pdf/lse/lse_110530-2.pdf)