

### **About ANA & JP Express**

|                       |                                                                                                                                                                                              |      |       |             |       |                 |     |                      |    |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------|-------------|-------|-----------------|-----|----------------------|----|
| President             | Kenkichi Honbo                                                                                                                                                                               |      |       |             |       |                 |     |                      |    |
| Date of Establishment | February 1, 2006 (expected)                                                                                                                                                                  |      |       |             |       |                 |     |                      |    |
| Start of operations   | August 2006 (expected)                                                                                                                                                                       |      |       |             |       |                 |     |                      |    |
| Paid-in Capital       | ¥30 million                                                                                                                                                                                  |      |       |             |       |                 |     |                      |    |
| Shareholders          | <table><tr><td>*ANA</td><td>51.7%</td></tr><tr><td>*Japan Post</td><td>33.3%</td></tr><tr><td>*Nippon Express</td><td>10%</td></tr><tr><td>*Mitsui O.S.K. Lines</td><td>5%</td></tr></table> | *ANA | 51.7% | *Japan Post | 33.3% | *Nippon Express | 10% | *Mitsui O.S.K. Lines | 5% |
| *ANA                  | 51.7%                                                                                                                                                                                        |      |       |             |       |                 |     |                      |    |
| *Japan Post           | 33.3%                                                                                                                                                                                        |      |       |             |       |                 |     |                      |    |
| *Nippon Express       | 10%                                                                                                                                                                                          |      |       |             |       |                 |     |                      |    |
| *Mitsui O.S.K. Lines  | 5%                                                                                                                                                                                           |      |       |             |       |                 |     |                      |    |

|                 |                                                                                                                                                                          |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Main businesses | 1) Scheduled international cargo transportation<br>2) Non-scheduled international cargo transportation and freighter aircraft operations<br>3) air cargo agency services |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

\*Investment by Japan Post is subject to Japanese government approval and will take place in April, as will that of Nippon Express and Mitsui O.S.K. Lines. Until that point ANA will be the sole shareholder

\*\* ANA & JP Express will be established as the air cargo arm of Air Japan, and ANA Group airline

### **About ANA**

|                       |                                                                                                                        |
|-----------------------|------------------------------------------------------------------------------------------------------------------------|
| President and CEO     | Mineo Yamamoto                                                                                                         |
| Date of Establishment | December 27, 1952                                                                                                      |
| Paid-in Capital       | ¥111.5 billion                                                                                                         |
| Employees             | 12,091                                                                                                                 |
| Main businesses       | Scheduled air transportation<br>Non-scheduled air transportation<br>Other aircraft operations<br>Incidental operations |
| Passenger fleet       | 188 aircraft                                                                                                           |
| Cargo fleet           | 3 aircraft                                                                                                             |
| International routes  | 35; 488 flights per week                                                                                               |

### **About Japan Post**

|                           |                                                                                                     |
|---------------------------|-----------------------------------------------------------------------------------------------------|
| President                 | Masaharu Ikuta                                                                                      |
| Date of Establishment     | April 1, 2003                                                                                       |
| Paid-in Capital           | ¥1.2688 trillion                                                                                    |
| Employees                 | 261,937                                                                                             |
| Main businesses           | Postal Service<br>Postal Savings Services<br>Postal Life Insurance Services                         |
| Post offices              | 24,678                                                                                              |
| EMS (priority int'l mail) | (outbound) 9.35 million items (fiscal year 2004)<br>(inbound) 5.51 million items (fiscal year 2004) |

### **About Nippon Express**

|                       |                                                                                                                                                         |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| President             | Masanori Kawai                                                                                                                                          |
| Date of Establishment | October 1, 1937                                                                                                                                         |
| Paid-in Capital       | ¥70.1 billion                                                                                                                                           |
| Employees             | 65,321 (consolidated base)                                                                                                                              |
| Main businesses       | Transportation Business<br>Air freight forwarding business<br>Vessel utilization transportation business<br>Railway utilization transportation business |
| No of offices         | Japan: 1,087; overseas 301 offices in 35 countries                                                                                                      |
| No of vehicles        | cars: 24,767; heavy haulage and construction: 5, 822                                                                                                    |

### **About Mitsui O.S.K. Lines**

|                         |                                                                                                                           |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------|
| President               | Akimitsu Ashida                                                                                                           |
| Date of Establishment   | December 28, 1942                                                                                                         |
| Paid-in Capital         | ¥64.9 billion                                                                                                             |
| Employees               | 7,385 (consolidated)                                                                                                      |
| Main businesses         | International ocean transportation<br>Total logistics<br>Ferry operations & Japan coastal services<br>Associated business |
| No of operating vessels | 646                                                                                                                       |