

Consolidated Eleven-Year Summary 1 | 連結財務サマリー 1

All Nippon Airways Co., Ltd. and its consolidated subsidiaries
Years ended March 31 (¥ millions, except per share data, operating statistics, number of employees, and financial ratios)

全日本空輸株式会社および連結子会社
3月31日に終了した1年間(単位:百万円、1株当たりデータ、事業データ、従業員数および財務指標を除く)

ANA Fact Book 2008

		2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998 ¹
For the Year	連結損益計算書(会計年度)											
Operating revenues:	営業収入:											
Air transportation	航空運送事業	1,301,629	1,248,782	1,132,664	1,066,941	997,977	992,487	978,411	1,038,284	980,503	965,982	-
Travel services	旅行事業	215,397	208,026	199,492	190,294	168,610	162,870	158,533	152,857	135,877	71,654	-
Hotel operations ²	ホテル事業 ²	-	66,637	66,376	69,498	68,841	72,713	75,671	83,699	77,373	68,510	-
Other businesses	その他の事業	198,974	196,895	190,913	183,357	177,030	173,189	188,169	191,115	176,221	44,640	-
Intercompany eliminations	内部取引	(228,173)	(230,682)	(220,653)	(217,277)	(194,862)	(185,350)	(196,270)	(186,320)	(160,327)	(80,013)	-
Total	合計	1,487,827	1,489,658	1,368,792	1,292,813	1,217,596	1,215,909	1,204,514	1,279,635	1,209,647	1,070,773	1,080,506
Operating expenses:	営業費用:											
Air transportation	航空運送事業	1,223,692	1,169,061	1,058,551	998,900	970,703	999,400	959,662	965,948	954,811	976,799	-
Travel services	旅行事業	214,323	206,106	196,274	187,170	166,543	162,286	158,615	151,379	132,551	71,883	-
Hotel operations ²	ホテル事業 ²	-	61,415	61,741	69,965	69,483	73,987	76,335	79,868	73,535	65,535	-
Other businesses	その他の事業	193,776	191,281	184,123	176,375	172,339	167,865	183,181	184,717	176,439	41,503	-
Intercompany eliminations	内部取引	(228,353)	(230,395)	(220,699)	(217,371)	(195,826)	(185,032)	(196,247)	(184,520)	(159,248)	(79,786)	-
Total	合計	1,403,438	1,397,468	1,279,990	1,215,039	1,183,242	1,218,506	1,181,546	1,197,392	1,178,088	1,075,934	1,074,357
Air Transportation Operating Expenses Composition³	航空運送営業費用内訳³											
Fuel and fuel tax	燃油費及び燃料税	266,127	236,128	179,827	148,584	143,620	147,399	-	-	-	-	-
Landing and navigation fees	空港使用料	106,014	104,281	100,488	97,720	100,692	100,075	-	-	-	-	-
Aircraft leasing	航空機材賃借費	63,389	87,222	86,706	94,294	94,675	82,993	-	-	-	-	-
Depreciation and amortization	減価償却費	112,871	81,465	67,984	61,703	56,077	53,602	-	-	-	-	-
Aircraft maintenance - parts and contracts	整備部品・外注費	61,824	64,272	61,410	53,080	51,639	56,882	-	-	-	-	-
Personnel	人件費	241,383	232,755	230,151	220,387	220,029	234,748	-	-	-	-	-
Sales commissions ³	販売手数料 ³	95,307	91,645	80,274	-	-	-	-	-	-	-	-
Outsourcing expenses ³	外部委託費 ³	82,483	80,992	73,442	-	-	-	-	-	-	-	-
Other	その他	194,294	190,301	178,269	323,132	303,971	323,701	-	-	-	-	-
Total	合計	1,223,692	1,169,061	1,058,551	998,900	970,703	999,400	959,662	965,948	954,811	976,799	-
Operating income (loss):	営業利益:											
Air transportation	航空運送事業	77,937	79,721	74,113	68,041	27,274	(6,913)	18,749	72,336	25,692	(10,817)	-
Travel services	旅行事業	1,074	1,920	3,218	3,124	2,067	584	(82)	1,478	3,326	(229)	-
Hotel operations ²	ホテル事業 ²	-	5,222	4,635	(467)	(642)	(1,274)	(664)	3,831	3,838	2,975	-
Other businesses	その他の事業	5,198	5,614	6,790	6,982	4,691	5,324	4,988	6,398	(218)	3,137	-
Intercompany eliminations	内部取引	180	(287)	46	94	964	(318)	(23)	(1,800)	(1,079)	(227)	-
Consolidated	連結	84,389	92,190	88,802	77,774	34,354	(2,597)	22,968	82,243	31,559	(5,161)	6,149
Non-operating income (expenses)	営業外損益・特別損益	30,835	(41,126)	(36,369)	(32,095)	867	(52,224)	(30,146)	(18,954)	(54,248)	2,731	(10,540)
Interest and dividend income	受取利息・配当金	4,610	5,353	4,681	5,418	5,791	6,843	7,143	9,537	8,466	8,625	8,701
Interest expenses	支払利息	15,049	17,708	20,172	21,117	22,247	25,283	28,758	35,079	38,950	40,305	43,838
Income (loss) before income taxes and minority interests	税金等調整前当期純利益(純損失)	115,224	51,064	52,433	45,679	35,221	(54,821)	(7,178)	63,289	(22,689)	(2,430)	(4,391)
Net income (loss)	当期純利益(純損失)	64,143	32,658	26,722	26,970	24,756	(28,256)	(9,456)	40,286	(15,201)	(4,732)	(5,398)

Notes : 1. Travel services, hotel operations, and other businesses were included in airline-related businesses and were not disclosed separately prior to the fiscal year ended March 31, 1999.

2. ANA transferred its hotel operations in June 2007.

3. Within air transportation operating expenses composition, sales commissions, and external consignment expenses for the period before the fiscal year ended March 31, 2005 are included in "Other."

注 記 : 1. 1998年3月期の旅行事業、ホテル事業およびその他の事業は、航空関連事業として一括開示されていたため、各セグメントの数値は公表しておりません。

2. ホテル事業は2007年6月に売却しました。

3. 2005年3月期以前の航空運送営業費用の販売手数料および外部委託費は、その他に含まれます。

Consolidated Eleven-Year Summary 2 | 連結財務サマリー 2

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All Nippon Airways Co., Ltd. and its consolidated subsidiaries
Years ended March 31 (¥ millions, except per share data, operating statistics, number of employees, and financial ratios)

全日本空輸株式会社および連結子会社
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および財務指標を除く)

ANA Fact Book 2008

		2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998 ¹
At Year-End	連結貸借対照表(会計年度末)											
Current assets	流動資産	473,499	422,048	530,374	421,170	463,392	355,996	407,833	419,296	443,052	396,660	343,819
Fixed assets:	固定資産:	1,309,759	1,179,535	1,135,463	1,184,838	1,100,848	1,085,905	1,101,623	1,030,045	1,073,668	978,749	1,024,606
Aircraft	航空機	608,488	583,724	492,358	497,656	461,870	437,231	445,371	441,796	389,955	349,317	343,554
Others	その他	701,271	595,811	643,105	687,182	638,978	648,674	656,252	588,249	683,713	629,432	681,052
Total assets	総資産	1,783,393	1,602,091	1,666,843	1,606,613	1,565,106	1,442,573	1,510,982	1,451,420	1,534,617	1,395,189	1,382,401
Total liabilities:	負債合計:	1,327,447	1,196,179	1,313,402	1,382,112	1,406,110	1,310,313	1,360,052	1,294,570	1,434,228	1,280,407	1,261,303
Current liabilities	流動負債	546,950	473,034	480,848	506,474	441,657	317,938	444,863	425,786	498,502	384,874	358,753
Long-term liabilities	固定負債	780,497	723,145	832,554	875,638	964,453	992,375	915,189	868,784	935,726	895,533	902,550
Total shareholders' equity	自己資本	452,972	398,223	346,309	214,284	150,086	121,954	138,641	150,500	97,456	112,315	118,031
Interest-bearing debt:	有利子負債:	767,876	749,446	846,317	942,256	1,031,713	945,395	1,017,823	935,730	1,112,340	1,004,126	988,218
Short-term debt	短期負債	136,399	158,724	149,438	204,454	206,557	83,916	221,481	175,519	268,618	197,105	169,514
Long-term debt	長期負債	631,477	590,722	696,879	737,802	825,156	861,479	796,342	760,211	843,722	807,021	818,704
Segment assets:	セグメント別資産:											
Air transportation	航空運送事業	1,669,618	1,447,781	1,476,599	1,326,276	1,286,829	1,179,728	1,195,497	1,112,105	1,141,468	1,045,268	–
Travel services	旅行事業	52,023	51,870	50,120	45,732	39,769	37,153	37,437	38,808	21,729	17,735	–
Hotel operations ²	ホテル事業 ²	–	143,179	150,367	117,122	113,238	111,191	146,311	140,129	214,557	196,859	–
Other businesses	その他の事業	122,078	116,548	131,675	180,850	175,762	180,789	215,917	216,431	210,685	103,006	–
Per Share Data (¥)	1株当たりデータ(円)											
Net income (loss)	当期純利益(純損失)	32.93	16.77	15.64	17.26	16.14	(18.42)	(6.17)	27.75	(10.54)	(3.28)	(3.74)
Net assets	純資産	232.58	204.42	177.89	128.31	97.66	79.57	90.40	98.19	67.61	77.85	81.81
Other Financial Data	その他財務データ											
Cash Flows	キャッシュ・フロー											
from operating activities	営業キャッシュ・フロー	165,765	158,714	128,525	149,070	89,793	85,952	33,993	148,796	77,249	61,285	64,772
from investing activities	投資キャッシュ・フロー	(69,827)	(128,298)	(46,449)	(169,247)	(95,882)	(52,478)	(123,927)	(17,964)	(85,207)	(19,626)	(157,473)
from financing activities	財務キャッシュ・フロー	(87,336)	(100,897)	(3,137)	(51,600)	82,867	(63,364)	69,104	(158,359)	45,640	17,227	120,052
Free cash flow	フリー・キャッシュ・フロー	95,938	30,416	82,076	(20,177)	(6,089)	33,474	(89,934)	130,832	(7,958)	41,659	(92,701)
EBITDA ³	EBITDA ³	201,176	180,800	165,003	148,220	98,590	59,255	84,305	141,576	90,000	68,259	80,623
Capital expenditure	設備投資	357,733	251,926	235,580	210,180	147,644	129,863	132,408	94,391	111,269	72,928	95,617
Depreciation and amortization	減価償却費	116,787	88,610	76,201	70,446	64,236	61,852	61,337	59,333	58,441	73,420	74,474

Notes : 1. Travel services, hotel operations, and other businesses were included in airline-related businesses and were not disclosed separately prior to the fiscal year ended March 31, 1999.

2. ANA transferred its hotel operations in June 2007.

3. EBITDA = operating income + depreciation and amortization

注 記: 1. 1998年3月期の旅行事業、ホテル事業およびその他の事業は、航空関連事業として一括開示されていたため、各セグメントの数値は公表していません。

2. ホテル事業は2007年6月に売却しました。

3. EBITDA (償却前営業利益) = 営業利益 + 減価償却費