

## ANA HOLDINGS INC.

- Financial Results for the Six Months ended September 30, 2017

## Toyoyuki Nagamine

Senior Executive Vice President Representative Director

November 1, 2017





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2017 Award for Excellence in Corporate Disclosure

- Industries -



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1. Financial Results for the Six Months ended September 30, 2017 (Outline)





#### Outline of Financial Results FY2017 Second Quarter

Steady progress of growth strategy and cost management resulted in record highs on all of the profit categories

- 1. Financial Results of FY2017 1H (Consolidated)
- 2. Op. Income trends of 1H (Consolidated)

| (¥ billion)                                |     | 1H/FY17<br>Results | Diff. vs.<br>1H/FY16 | YoY     |
|--|-----|--------------------|----------------------|---------|
| Op. Revenues                               |     | 985.0              | +100.0               | +11.3%  |
| Air Transportat                            | ion | 865.4              | +96.2                | +12.5%  |
| Op. Income                                 |     | 115.0              | +25.5                | +28.5%  |
| Air Transportat                            | ion | 109.2              | +24.5                | +28.9%  |
| Op. Income Marg                            | in  | 11.7%              | +1.6%                | -       |
| Ordinary Income                            |     | 112.7              | +29.2                | +35.1%  |
| Net Income Attribut<br>to Owners of the Pa |     | 118.3              | +60.9                | +106.1% |
| EBITDA                                     |     | 189.1              | +31.2                | +19.8%  |



- Revenues performed firmly on Air Transportation business
- Op. Income exceeded ¥100 billion in 1H for the first time (1Q) ¥25.4 billion, (2Q) ¥89.6 billion



Upward revision of earnings forecast, based on 1H financial results

1. Revision of FY2017 Full Year Earnings Forecast (Consolidated)

| (¥ billion)                                     | Original Plan Disclosed in Apr. 28, 2017 | Revised | Diff. vs.<br>Original |  |                       |
|---|--|---------|-----------------------|--|-----------------------|
| Op. Revenues                                    | 1,910.0                                  | 1,925.0 | + 15.0                | reflected 1H Results   |                       |
| Op. Expenses                                    | 1,760.0                                  | 1,765.0 | + 5.0                 | reflected <u>1H Results</u> &                                | & <u>2H Forecasts</u> |
|   |  |         |                       |  |                       |
| Op. Income                                      | 150.0                                    | 160.0   | + 10.0                |  |                       |
| Op. Income Margin                               | 7.9%                                     | 8.3%    | + 0.5%                | Market assumptions :   | No change             |
| Ordinary Income                                 | 140.0                                    | 150.0   | + 10.0                | (FX)<br>- JPY/USD<br>(Fuel)                                  | ¥110/USD              |
| Net Income Attributable to Owners of the Parent | 125.0                                    | 132.0   | + 7.0                 | <ul><li>Dubai Crude Oil</li><li>Singapore Kerosene</li></ul> | \$55/bbl<br>\$68/bbl  |

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#### **Business Strategy**

Pursue further profitability with priority on solidifying management platform along with the major initiatives of current strategy

| FY2017 | Major | r Initiatives |
|--------|-------|---------------|
|--------|-------|---------------|

#### **Current Progress**

#### International Passenger

- 1) Expand network (cont.)
- Enhance products and services

Utilize Haneda slots during late night and early morning and Narita slots

[Increase frequencies] Haneda Jakarta, from Aug. 1 Narita Los Angeles, from Oct. 29

Expand routes operated by B787-9; Introduce 7 in FY17

#### Domestic Passenger

- 1) Optimize supply to demand
- 2) Stabilize revenue platform

Utilize A321 aggressively; Introduce 6 in FY17 Maximize revenues by Promotional Fares

#### International Cargo

1) Improve profitability

Capture steady demand, Improve yield Control freighter capacity, Restructure cargo network

LCC

1) Expand LCC demand

Vanilla: Enhance yield management

Peach : Start Sendai airport hub after consolidation

#### Expenses

- 1) Invest in "Safety" and "People"
- 2) Control Unit Cost

Strengthen group maintenance structure, Secure human resources for the future

Pursue business efficiency along with capacity expansion



#### Financial Strategy

Continue growth while pursuing optimum financial platform, create sustainable value

1. Objectives of Financial/Capital deal

Pursue

"Business Growth"

and

"Recapitalization"

## Secure Growth Capital (¥70 billion)

1) Fleet Investment

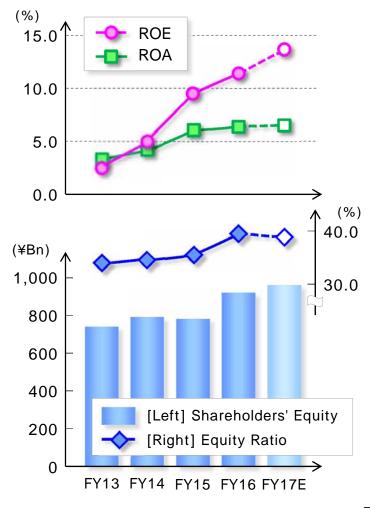
# Share Buyback (¥70 billion)

- 1) Switch to "Capital Efficiency"
- 2) Repatriate capital partially
- 3) Improve stock value per Share

# CB Designed to Control Dilution (¥140 billion in total)

- 1) Finance with zero coupon
- 2) Cap the maximum share issuance

#### 2. Trends of management indices





#### The Issuance of Convertible Bonds and Share Buyback

| [Ref 1] (     | CB Issuance                           | Zero Coupon   | CB due 2022   | Zero Coupon CB due 2024 |             |  |
|---------------|---------------------------------------|---|---|-------------------------|-------------|--|
| 1) Closing    | Date & Tssue Date                     | 19 September 2017   |   |                         |             |  |
| 2) Maturity   | Date                                  | 16 Septem   | nber 2022   | 22 19 September 2024    |             |  |
| 3) Aggrega    | te Principal Amount                   | ¥70 b   | illion  | ¥70 k                   | oillion     |  |
| 4) Coupon     |                                       | 0.0   | 1%  | 0.0                     | 0%          |  |
| 5) Initial Co | onversion Price                       | •   | ¥5,180 ¥5,100 version premium : 27.02%) (Conversion premium : 25.06%) |                         |             |  |
|               | Trigger Price<br>(Conversion Clauses) | ¥7,770 (*1)   | ¥6,734 (*2)   | ¥7,650 (*1)             | ¥6,630 (*2) |  |
| 6) Scheme     | Acquisition<br>Clauses                | [Combination of two types of Acquisition Clauses] <u>"Automatic-acquisition-upon-exercise clause"</u> & " <u>One-time acquisition clause</u> "  . Deliver the amount in cash equal to 100% of principal amount and in shares to the portion of the amount over 100% of principal amount of the relevant Bonds  . Cap the number of shares to be delivered |   |                         |             |  |
| 7) Maximu     | m Dilution Ratio                      | 3.89% (13.61 millions of stocks) in case for exercising two types of Acquisition Clauses  |   |                         |             |  |

<sup>\*1: 150%</sup> of Conversion Price; up to approx. one year prior to redemption

#### [Ref 2] Repurchase of Shares

| 8) Repurchase Period          | From 1 September 2017 to 31 March 2018   |
|-------------------------------|--|
| 9) Total Volume of Repurchase | Number of shares: Up to 25 million / Cost amount: Up to ¥70 billion                  |
| 10) Repurchase Ratio (*3)     | 4.90% (17.16 millions of stocks) Calculated by share price of ¥4,078 on pricing date |

<sup>\*3:</sup> Maximum number of repurchased shares vs total issued shares as of Jun. 30,2017

A Key Point

7) Maximum Dilution Ratio



10) Repurchase Ratio



Non-Dilutive

<sup>\*2: 130%</sup> of Conversion Price; from approx. one year to three months prior to redemption



# 2. Financial Results for the Six Months ended September 30, 2017 (Details)





#### Highlights of Financial Results

#### Comparison of Financial Results for FY2017 1-2Q and FY2016

[FY2017 1-2Q Cumulative Results(Consolidated)]

> Op. Income : ¥115.0Bn (YoY + ¥25.5Bn)

➤ Net Income Attributable to Owners of the Parent

: ¥118.3Bn ( YoY + ¥60.9Bn )

> EBITDA\* : \(\frac{\text{\$\}\$}}}\$}}}}}}}} \enderestinesetitineset}}}}} \engminiminiminintet{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{

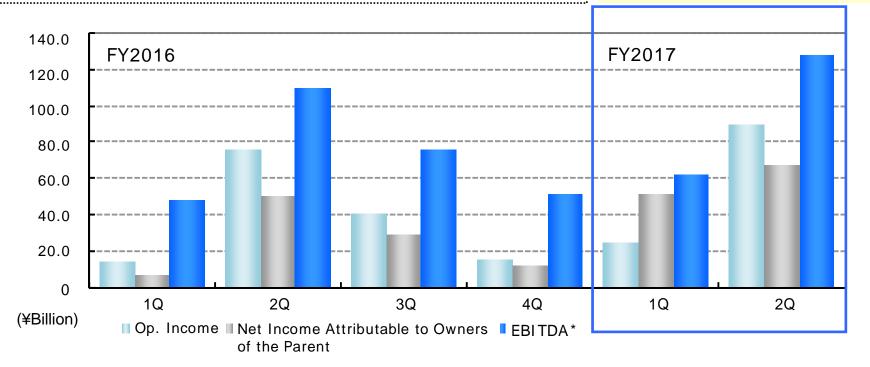
[2Q [Jul.-Sep.] (Consolidated)]

➤ Op. Income : ¥89.6Bn

Net Income Attributable to Owners of the Parent

: ¥67.3Bn

➤ EBITDA\* : ¥127.0Bn



<sup>\*</sup> EBITDA : Op. Income + Depreciation and Amortization



| Income Statements (¥Billion)                       | 1H/FY2016 | 1H/FY2017 | Difference | 2Q/FY2017 | Difference |
|--|-----------|-----------|------------|-----------|------------|
| Operating Revenues                                 | 884.9     | 985.0     | + 100.0    | 533.3     | + 52.7     |
| Operating Expenses                                 | 795.4     | 869.9     | + 74.5     | 443.6     | + 38.5     |
| Operating Income                                   | 89.5      | 115.0     | + 25.5     | 89.6      | + 14.2     |
| Operating Income Margin (%)                        | 10.1      | 11.7      | + 1.6pts   | 16.8      | + 1.1pts   |
| Non-Operating Income/Expenses                      | - 6.1     | - 2.3     | + 3.7      | - 1.6     | + 0.9      |
| Ordinary Income                                    | 83.4      | 112.7     | + 29.2     | 87.9      | + 15.1     |
| Special Gain/Losses                                | 0.1       | 43.9      | + 43.8     | 8.4       | + 8.4      |
| Net Income Attributable to<br>Owners of the Parent | 57.4      | 118.3     | + 60.9     | 67.3      | + 16.5     |
| Net Income   | 57.6      | 119.7     | + 62.1     | 68.5      | + 17.6     |
| Other Comprehensive Income                         | - 12.5    | 16.6      | + 29.2     | 11.9      | + 7.6      |
| Comprehensive Income                               | 45.1      | 136.4     | + 91.3     | 80.5      | + 25.2     |

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| Fina | ancial Position (¥Billion | Ma       | r 31, 2017 | Sep 30, 2017 | Difference |
|------|---------------------------|----------|------------|--------------|------------|
|      | Assets                    |          | 2,314.4    | 2,582.9      | + 268.5    |
|      | Shareholders' Equity      |          | 919.1      | 1,013.9      | + 94.8     |
|      | Ratio of Shareholders' Eq | uity (%) | 39.7       | 39.3         | - 0.5pts   |
|      | Interest Bearing Debts    |          | 729.8      | 843.8        | + 113.9    |
|      | Debt/Equity Ratio (times) | *        | 0.8        | 0.8          | + 0.0      |
|      | Net Interest Bearing Debt | S * *    | 411.0      | 410.1        | - 0.9      |

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<sup>\*</sup> D/E ratio in case of including off-balanced lease obligation of ¥29.5 billion (¥46.1 billion as of Mar 31, 2017) is 0.9 times (0.8 times as of Mar 31, 2017).

<sup>\*\*</sup> Net Interest Bearing Debts: Interest Bearing Debts (Current Assets (Cash and Deposits + Marketable Securities))



| Statements of Cash Flow (¥Billion)  | 1H/FY2016 | 1H/FY2017 | Difference |
|---|-----------|-----------|------------|
| Cash Flow from Operating Activities   | 113.7     | 206.5     | + 92.7     |
| Cash Flow from Investing Activities   | - 115.3   | - 210.8   | - 95.5     |
| Cash Flow from Financing Activities   | 14.5      | 67.1      | + 52.6     |
| Net Increase/Decrease in Cash and Cash Equivalents  | 8.4       | 63.1      | + 54.7     |
| Cash and Cash Equivalents at the beginning of the year                                    | 265.1     | 309.0     | . 62.4     |
| Cash and Cash Equivalents at the end of the current period                                | 273.5     | 372.2     | + 63.1     |
| Depreciation and Amortization   | 68.3      | 74.0      | + 5.7      |
| Capital Expenditures  | 115.0     | 196.8     | + 81.7     |
| Substantial Free Cash Flow (excluding periodic/negotiable deposits of more than 3 months) | - 1.1     | + 39.8    | + 40.9     |
| EBITDA *  | 157.9     | 189.1     | + 31.2     |
| EBITDA Margin (%)   | 17.8      | 19.2      | + 1.4pts   |

<sup>\*</sup> EBITDA: Op. Income + Depreciation and Amortization



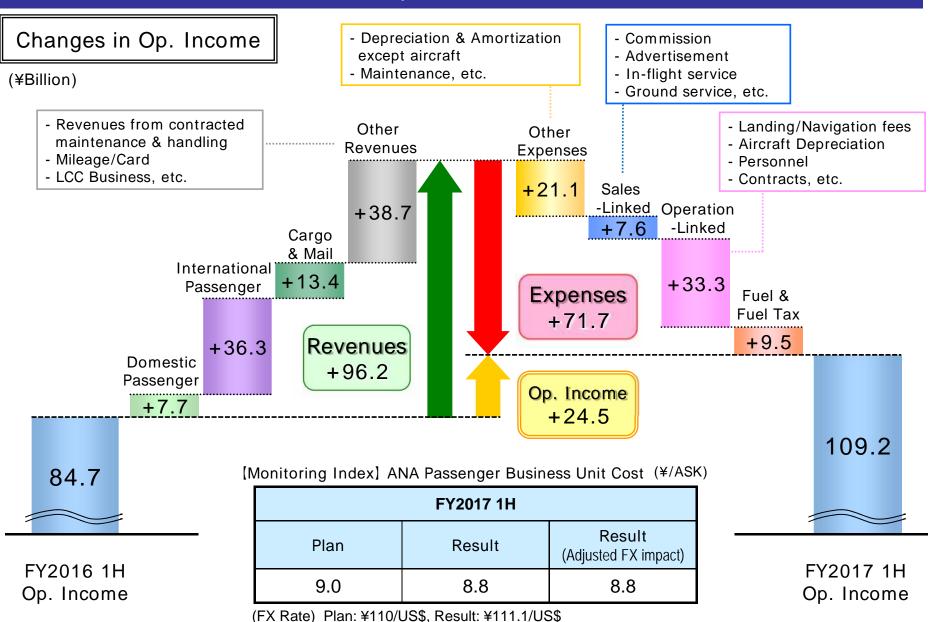
| Results   | by Segment (¥Billion)        | 1H/FY2016 | 1H/FY2017 | Difference | 2Q/FY2017 | Difference |
|-----------|------------------------------|-----------|-----------|------------|-----------|------------|
|           |                              |           |           |            |           |            |
|           | Air Transportation           | 769.1     | 865.4     | + 96.2     | 468.5     | + 50.2     |
|           | Airline Related              | 127.7     | 141.5     | + 13.8     | 75.7      | + 9.3      |
|           | Travel Services              | 82.4      | 83.5      | + 1.0      | 47.2      | - 1.1      |
| Operating | Trade and Retail             | 68.9      | 69.1      | + 0.2      | 35.6      | + 1.1      |
| Revenues  | Total for Reporting Segments | 1,048.2   | 1,159.7   | + 111.4    | 627.2     | + 59.6     |
|           | Others                       | 16.6      | 18.6      | + 1.9      | 9.7       | + 1.4      |
|           | Adjustment                   | - 179.9   | - 193.2   | - 13.2     | - 103.6   | - 8.4      |
|           | Total                        | 884.9     | 985.0     | + 100.0    | 533.3     | + 52.7     |
|           | Air Transportation           | 84.7      | 109.2     | + 24.5     | 86.1      | + 13.9     |
|           | Airline Related              | 5.3       | 6.8       | + 1.5      | 2.6       | - 0.2      |
|           | Travel Services              | 2.0       | 2.2       | + 0.2      | 1.5       | + 0.2      |
| Operating | Trade and Retail             | 2.6       | 2.2       | - 0.3      | 1.2       | - 0.2      |
| Income    | Total for Reporting Segments | 94.7      | 120.6     | + 25.9     | 91.5      | + 13.5     |
|           | Others                       | 0.7       | 1.6       | + 0.9      | 1.0       | + 0.7      |
|           | Adjustment                   | - 5.9     | - 7.2     | - 1.3      | - 3.0     | - 0.1      |
|           | Total                        | 89.5      | 115.0     | + 25.5     | 89.6      | + 14.2     |
|           |                              |           |           |            |           |            |

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| Operatin              | g Revenues and Expenses        | 1H/FY2016   | 1H/FY2017   | Difference  | 2Q/FY2017  | Difference  |
|-----------------------|--------------------------------|-------------|-------------|-------------|------------|-------------|
| (¥Billion)            |                                | 111/11/2010 | 111/11/2017 | Billerellee | 29/11/2017 | Billorolloo |
|                       | Domestic Passenger             | 347.4       | 355.1       | + 7.7       | 200.5      | + 3.6       |
|                       | International Passenger        | 259.1       | 295.5       | + 36.3      | 156.0      | + 20.2      |
| Operating<br>Revenues | Cargo and Mail                 | 60.8        | 74.2        | + 13.4      | 37.9       | + 6.8       |
| Revendes              | Others                         | 101.6       | 140.4       | + 38.7      | 73.9       | + 19.5      |
|                       | Total                          | 769.1       | 865.4       | + 96.2      | 468.5      | + 50.2      |
|                       | Fuel and Fuel Tax              | 136.2       | 145.8       | + 9.5       | 73.0       | + 3.6       |
|                       | Landing and Navigation Fees    | 57.1        | 61.9        | + 4.7       | 31.7       | + 2.4       |
|                       | Aircraft Leasing Fees          | 49.5        | 55.3        | + 5.7       | 27.7       | + 3.2       |
|                       | Depreciation and Amortization  | 65.0        | 70.8        | + 5.7       | 35.7       | + 3.0       |
| Operating             | Aircraft Maintenance           | 51.4        | 65.4        | + 13.9      | 32.6       | + 5.8       |
| Expenses              | Personnel                      | 91.6        | 98.8        | + 7.1       | 50.1       | + 3.5       |
|                       | Sales Commission and Promotion | n 45.0      | 50.5        | + 5.4       | 26.0       | + 3.9       |
|                       | Contracts                      | 98.7        | 109.4       | + 10.7      | 55.2       | + 5.2       |
|                       | Others                         | 89.4        | 97.9        | + 8.5       | 49.9       | + 5.2       |
|                       | Total                          | 684.3       | 756.1       | + 71.7      | 382.4      | + 36.3      |
| Op. Income            | Operating Income               | 84.7        | 109.2       | + 24.5      | 86.1       | + 13.9      |
|                       | EBITDA*                        | 149.8       | 180.1       | + 30.2      | 121.8      | + 17.0      |
|                       | EBITDA Margin (%)              | 19.5        | 20.8        | + 1.3pts    | 26.0       | + 0.9pts    |





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| Domestic Passenger Operations  | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY     |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| Available Seat Km (million)    | 30,225    | 30,051    | - 0.6     | 15,641    | - 1.2     |
| Revenue Passenger Km (million) | 19,526    | 20,481    | + 4.9     | 11,184    | + 4.2     |
| Passengers (thousands)         | 21,520    | 22,499    | + 4.6     | 12,146    | + 3.5     |
| Load Factor (%)                | 64.6      | 68.2      | + 3.5pts* | 71.5      | + 3.7pts* |
| Passenger Revenues (¥Billion)  | 347.4     | 355.1     | + 2.2     | 200.5     | + 1.8     |
| Unit Revenue (¥/ASK)           | 11.5      | 11.8      | + 2.8     | 12.8      | + 3.1     |
| Yield (¥/RPK)                  | 17.8      | 17.3      | - 2.5     | 17.9      | - 2.3     |
| Unit Price (¥/Passenger)       | 16,146    | 15,785    | - 2.2     | 16,511    | - 1.6     |

\* Difference

(ANA brand only)



**Domestic Passenger Operations** 

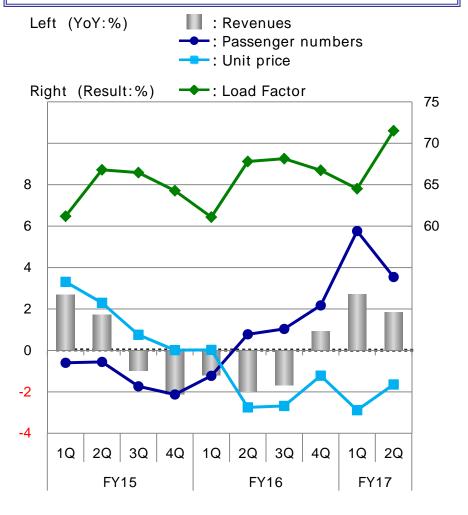
(ANA brand only)

#### FY17 1H Revenue Change Factors

#### Passenger Factors **Unit Price Factors** Pricing management - 3.0( - 2.0) Demand trend +3.0(+1.0)Marketing Passenger class mix - 3.5( - 1.5) +11.5(+6.5)change Measures Competition Competition - 1.5(+0.0) +1.0(-0.5)with others, etc. with others, etc. - 8.0 +15.5355.1 347.4 FY16 1H FY17 1H

Figures in parentheses (¥Billion) represent results for 2Q only

#### Trends of Quarterly Results





| International Passenger Operations | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY       |
|------------------------------------|-----------|-----------|-----------|-----------|-------------|
| Available Seat Km (million)        | 29,458    | 31,852    | + 8.1     | 16,092    | + 8.4       |
| Revenue Passenger Km (million)     | 22,309    | 24,156    | + 8.3     | 12,548    | + 7.7       |
| Passengers (thousands)             | 4,479     | 4,761     | + 6.3     | 2,514     | + 7.1       |
| Load Factor (%)                    | 75.7      | 75.8      | + 0.1pts* | 78.0      | - 0.5pts*   |
| Passenger Revenues (¥Billion)      | 259.1     | 295.5     | + 14.0    | 156.0     | + 14.9      |
| Unit Revenue (¥/ASK)               | 8.8       | 9.3       | + 5.5     | 9.7       | + 6.0       |
| Yield (¥/RPK)                      | 11.6      | 12.2      | + 5.3     | 12.4      | + 6.6       |
| Unit Price (¥/Passenger)           | 57,854    | 62,062    | + 7.3     | 62,052    | + 7.3       |
| * Difference                       |           |           |           | (ANA      | brand only) |

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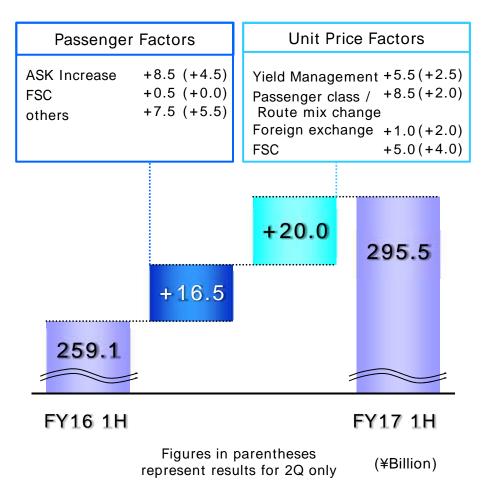


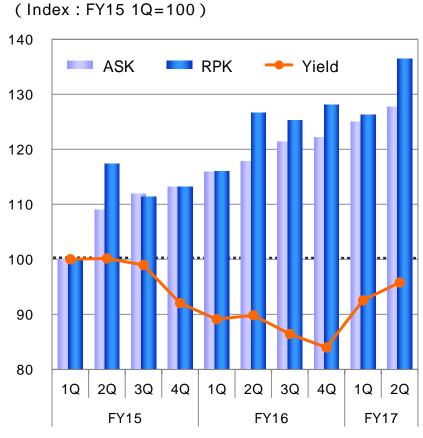
**International Passenger Operations** 

(ANA brand only)

#### FY17 1H Revenue Change Factors

#### Trends of Quarterly Results



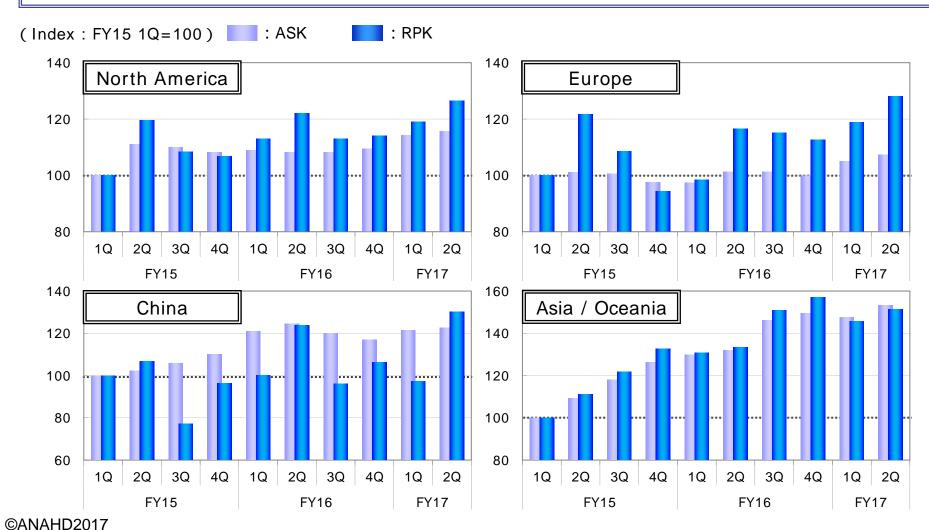




**International Passenger Operations** 

(ANA brand only)

#### Trends of ASK & RPK by Destination





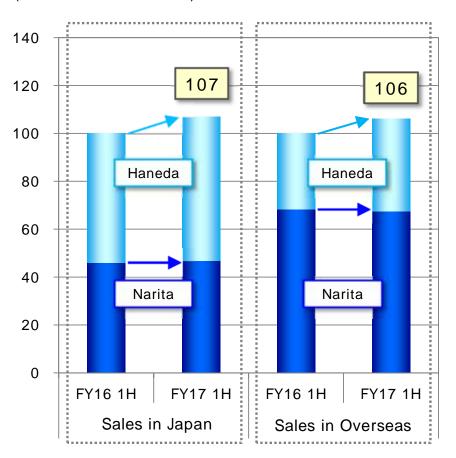
Trends in International Passenger Operations

(ANA Brand Only)

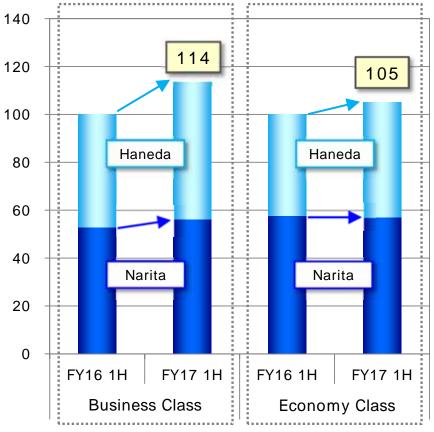
#### Results by Point of Sales (YoY)

#### Results by Class (YoY)

Number of Passengers (Index: FY16 1H=100)



Number of Passengers (Index: FY16 1H=100)





| Domestic Cargo Operations   | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY     |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|
| Available Ton Km (million)  | 921       | 912       | - 1.0     | 487       | - 2.1     |
| Revenue Ton Km (million)    | 225       | 222       | - 1.5     | 117       | - 2.3     |
| Revenue Ton (thousand tons) | 222       | 216       | - 2.8     | 114       | - 3.5     |
| Load Factor (%)             | 24.5      | 24.4      | - 0.1pts* | 24.1      | - 0.1pts* |
| Cargo Revenues (¥Billion)   | 15.0      | 15.1      | + 0.5     | 7.9       | + 0.1     |
| Unit Revenue (¥/ATK)        | 16.4      | 16.6      | + 1.5     | 16.3      | + 2.3     |
| Yield (¥/RTK)               | 66.9      | 68.3      | + 2.1     | 67.8      | + 2.5     |
| Unit Price (¥/kg)           | 68        | 70        | + 3.4     | 69        | + 3.8     |

<sup>\*</sup> Difference



| International Cargo Operations | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY     |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| Available Ton Km (million)     | 3,267     | 3,391     | + 3.8     | 1,716     | + 3.8     |
| Revenue Ton Km (million)       | 1,999     | 2,222     | + 11.2    | 1,124     | + 10.4    |
| Revenue Ton (thousand tons)    | 457       | 500       | + 9.4     | 256       | + 8.8     |
| Load Factor (%)                | 61.2      | 65.5      | + 4.4pts* | 65.5      | + 3.9pts* |
| Cargo Revenues (¥Billion)      | 41.8      | 54.8      | + 31.1    | 27.9      | + 30.8    |
| Unit Revenue (¥/ATK)           | 12.8      | 16.2      | + 26.3    | 16.3      | + 26.1    |
| Yield (¥/RTK)                  | 20.9      | 24.7      | + 17.9    | 24.8      | + 18.5    |
| Unit Price (¥/kg)              | 92        | 110       | + 19.8    | 109       | + 20.3    |

<sup>\*</sup> Difference

(Figures on this page include results on P.25)



| [Ref.] International Freighter Operations | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY     |
|---|-----------|-----------|-----------|-----------|-----------|
| Available Ton Km (million)                | 627       | 541       | - 13.6    | 275       | - 14.5    |
| Revenue Ton Km (million)                  | 364       | 347       | - 4.5     | 179       | - 4.5     |
| Revenue Ton (thousand tons)               | 188       | 189       | + 0.5     | 98        | + 0.3     |
| Load Factor (%)                           | 58.0      | 64.2      | + 6.2pts* | 65.1      | + 6.8pts* |
| Cargo Revenues (¥Billion)                 | 13.3      | 13.7      | + 3.2     | 7.0       | + 10.8    |
| Unit Revenue (¥/ATK)                      | 21.2      | 25.3      | + 19.5    | 25.6      | + 29.6    |
| Yield (¥/RTK)                             | 36.5      | 39.5      | + 8.0     | 39.4      | + 16.0    |
| Unit Price (¥/kg)                         | 71        | 72        | + 2.7     | 72        | + 10.5    |
|   |           |           |           |           |           |

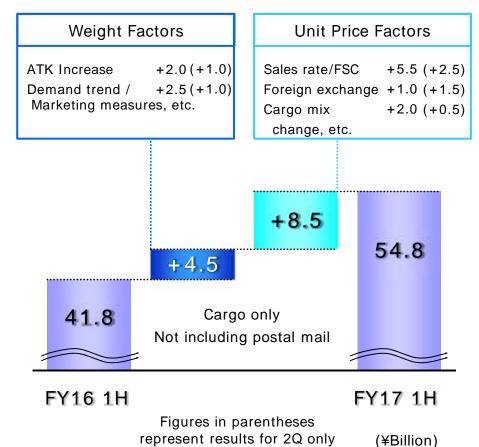
<sup>\*</sup>Difference

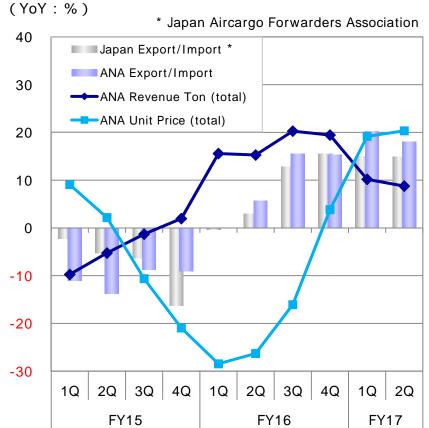


#### **International Cargo Operations**

#### FY17 1H Revenue Change Factors

#### Trends of Quarterly Results





FY16 figures are calculated on substantial unit price excluding impact from abolishment of International Cargo Agency Commission



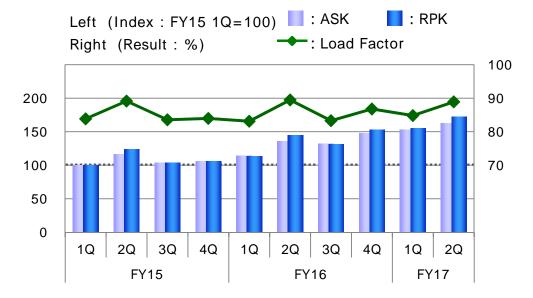
#### LCC Operations (Vanilla Air)

| Domestic and International Operations in Total | 1H/FY2016 | 1H/FY2017 | % YoY     | 2Q/FY2017 | % YoY     |
|--|-----------|-----------|-----------|-----------|-----------|
| Available Seat Km (million)                    | 1,994     | 2,516     | + 26.2    | 1,295     | + 19.7    |
| Revenue Passenger Km (million)                 | 1,726     | 2,187     | + 26.7    | 1,151     | + 18.9    |
| Passengers (thousands)                         | 1,016     | 1,378     | + 35.7    | 726       | + 27.6    |
| Load Factor (%)                                | 86.6      | 86.9      | + 0.3pts* | 88.9      | - 0.6pts* |

#### \* Difference

#### Aircraft in Service

Airbus A320-200 : 13 aircraft (as of Sep. 30, 2017)





#### LCC Operations ( Peach Aviation )

| D | omestic and International Operations in Total | 1H/FY2017 | 2Q/FY2017 |
|---|---|-----------|-----------|
|   | Available Seat Km (million)                   | 3,326     | 1,714     |
|   | Revenue Passenger Km (million)                | 2,923     | 1,541     |
|   | Passengers (thousands)                        | 2,507     | 1,320     |
|   | Load Factor (%)                               | 87.9      | 89.9      |
|   |   |           |           |

#### Aircraft in Service

Airbus A320-200 : 19 aircraft (as of Sep. 30, 2017)

[New Routes in 2<sup>nd</sup> quarter]

→ Sendai - Sapporo (New Chitose)

→ Sapporo (New Chitose) - Fukuoka

→ Sapporo (New Chitose) - Taipei (Taoyuan)

→ Sendai - Taipei (Taoyuan)

from Sep. 25

from Sep. 24

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## Other Segments excluding Air Transportation Business

| Results by Segment            | Airline Related |           |            | Travel Services |           |            |
|-------------------------------|-----------------|-----------|------------|-----------------|-----------|------------|
| (¥Billion)                    | 1H/FY2016       | 1H/FY2017 | Difference | 1H/FY2016       | 1H/FY2017 | Difference |
| Operating Revenues            | 127.7           | 141.5     | + 13.8     | 82.4            | 83.5      | + 1.0      |
| Operating Income              | 5.3             | 6.8       | + 1.5      | 2.0             | 2.2       | + 0.2      |
| Depreciation and Amortization | on 2.5          | 2.3       | - 0.1      | 0.0             | 0.1       | + 0.0      |
| EBITDA*                       | 7.8             | 9.2       | + 1.3      | 2.0             | 2.4       | + 0.3      |
| EBITDA Margin (%)             | 6.2             | 6.5       | + 0.3pts   | 2.5             | 2.9       | + 0.4pts   |

|                               | Trade and Retail |           |            | Others    |           |            |
|-------------------------------|------------------|-----------|------------|-----------|-----------|------------|
|                               | 1H/FY2016        | 1H/FY2017 | Difference | 1H/FY2016 | 1H/FY2017 | Difference |
| Operating Revenues            | 68.9             | 69.1      | + 0.2      | 16.6      | 18.6      | + 1.9      |
| Operating Income              | 2.6              | 2.2       | - 0.3      | 0.7       | 1.6       | + 0.9      |
| Depreciation and Amortization | 0.5              | 0.6       | + 0.0      | 0.0       | 0.1       | + 0.0      |
| EBITDA*                       | 3.1              | 2.8       | - 0.3      | 0.8       | 1.7       | + 0.9      |
| EBITDA Margin (%)             | 4.6              | 4.1       | - 0.5pts   | 4.9       | 9.6       | + 4.7pts   |

<sup>\*</sup> EBITDA : Op. Income + Depreciation and Amortization

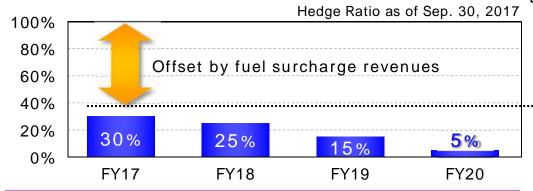


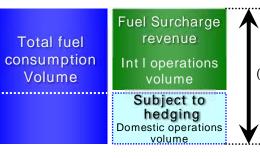
#### Status of Fuel and Currency Hedging (ANA brand only)

#### Fuel hedging policy

- Hedging for consumption volume in Domestic Operations (Transaction starts 3 years ahead)
- No hedging for consumption volume in International Operations (Covered by fuel surcharge revenues)

| (US\$/bbI)         | 1H/FY2017<br>Results | FY2017<br>Assumptions |
|--------------------|----------------------|-----------------------|
| Dubai Crude Oil    | 50.1                 | 55                    |
| Singapore Kerosene | 62.0                 | 68                    |





FY2017
Sensitivity of fuel expense (1US\$/bbl fluctuation)

Approx. ±¥3.2Bn (Non-hedge)

#### Currency hedging policy

- Hedging for short volume in foreign currency (Transaction starts 3 years ahead)

| * | Hedge ratio | shows progre | ss of hedging | on expenses | in foreign c | urrency (fuel) |
|---|-------------|--------------|---------------|-------------|--------------|----------------|

| 1000/         |      |               | Hedge Ratio as | of Sep. 30, 2017 |
|---------------|------|---------------|----------------|------------------|
| 100%<br>80%   | Off  | set by revenu | ies in foreign | currency         |
| 60%           |      |               |                |                  |
| 40%           |      |               |                |                  |
| 20%           | 50%  | 35%           | 15%            | 5%               |
| 0%<br>©ANAHD2 | FY17 | FY18          | FY19           | FY20             |

#### JPY/US\$ 1H/FY2017 Results FY2017 Assumptions USD 111.1 110

Revenues in foreign currency
(Non-fuel)

Expenses in foreign currency

Subject to hedging

Currency

(Fuel)

Revenues in foreign currency

(Int I Operations)

FY2017 Sensitivity of FX expense (¥1/US\$ fluctuation)

Approx. ±¥4.1Bn (Non-hedge)



## 3. FY2017 Earnings Forecast (Details)



31



| (¥Billion)   | FY2016  | FY2017<br>(Revised) | Difference | FY2017<br>(Original)* |
|--|---------|---------------------|------------|-----------------------|
| Operating Revenues                                 | 1,765.2 | 1,925.0             | + 159.7    | 1,910.0               |
| Operating Expenses                                 | 1,619.7 | 1,765.0             | + 145.2    | 1,760.0               |
| Operating Income                                   | 145.5   | 160.0               | + 14.4     | 150.0                 |
| Operating Income Margin (%)                        | 8.2     | 8.3                 | + 0.1pts   | 7.9                   |
| Ordinary Income                                    | 140.3   | 150.0               | + 9.6      | 140.0                 |
| Net Income Attributable to<br>Owners of the Parent | 98.8    | 132.0               | + 33.1     | 125.0                 |

| Results/Assumptions           | FY2016 | FY2017 (No Change) |
|-------------------------------|--------|--------------------|
| FX Rate (¥/US\$)              | 108.4  | 110                |
| Dubai Crude Oil (US\$/bbl)    | 46.9   | 55                 |
| Singapore Kerosene (US\$/bbl) | 58.4   | 68                 |

\*Disclosed in Apr. 28, 2017



| Earnings For | ecast by Segment (¥Billion)  | FY2016  | FY2017<br>(Revised) | Difference | FY2017<br>(Original)* |
|--------------|------------------------------|---------|---------------------|------------|-----------------------|
|              | Air Transportation           | 1,536.3 | 1,692.0             | + 155.6    | 1,674.0               |
|              | Airline Related              | 264.4   | 280.0               | + 15.5     | 274.0                 |
|              | Travel Service               | 160.6   | 164.0               | + 3.3      | 170.0                 |
| Operating    | Trade and Retail             | 136.7   | 144.0               | + 7.2      | 146.0                 |
| Revenues     | Total for Reporting Segments | 2,098.1 | 2,280.0             | + 181.8    | 2,264.0               |
|              | Other                        | 34.7    | 37.0                | + 2.2      | 36.0                  |
|              | Adjustment                   | - 367.6 | - 392.0             | - 24.3     | - 390.0               |
|              | Total                        | 1,765.2 | 1,925.0             | + 159.7    | 1,910.0               |
|              | Air Transportation           | 139.5   | 152.0               | + 12.4     | 141.0                 |
|              | Airline Related              | 8.3     | 10.0                | + 1.6      | 9.0                   |
|              | Travel Service               | 3.7     | 4.0                 | + 0.2      | 4.5                   |
| Operating    | Trade and Retail             | 4.3     | 4.5                 | + 0.1      | 4.5                   |
| Income       | Total for Reporting Segments | 155.9   | 170.5               | + 14.5     | 159.0                 |
|              | Other                        | 1.3     | 2.0                 | + 0.6      | 2.0                   |
|              | Adjustment                   | - 11.7  | - 12.5              | - 0.7      | - 11.0                |
|              | Total                        | 145.5   | 160.0               | + 14.4     | 150.0                 |
|              |                              |         |                     |            |                       |



Earnings Forecast of Air Transportation Business

| (¥Billion)            |                          | FY2016  | FY2017<br>(Revised) | Difference | FY2017<br>(Original)* |
|-----------------------|--------------------------|---------|---------------------|------------|-----------------------|
|                       | Domestic Passengers      | 678.3   | 687.0               | + 8.6      | 681.0                 |
|                       | International Passengers | 516.7   | 576.0               | + 59.2     | 571.0                 |
| Operating<br>Revenues | Cargo and Mail           | 132.4   | 146.0               | + 13.5     | 139.0                 |
|                       | Others                   | 208.7   | 283.0               | + 74.2     | 283.0                 |
|                       | Total                    | 1,536.3 | 1,692.0             | + 155.6    | 1,674.0               |
|                       | Fuel and Fuel Tax        | 273.6   | 294.0               | + 20.3     | 299.0                 |
| Operating<br>Expenses | Non-Fuel Cost            | 1,123.2 | 1,246.0             | + 122.7    | 1,234.0               |
|                       | Total                    | 1,396.8 | 1,540.0             | + 143.1    | 1,533.0               |
| Op.Income             | Operating Income         | 139.5   | 152.0               | + 12.4     | 141.0                 |





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| Aircraft           | in Service              | Mar 31, 2017 | Sep 30, 2017 | Difference | Owned | Leased |
|--------------------|-------------------------|--------------|--------------|------------|-------|--------|
| ANA                | Boeing 777-300/-300ER   | 29           | 29           | -          | 24    | 5      |
| 7                  | Boeing 777-200/-200ER   | 24           | 23           | - 1        | 17    | 6      |
| '                  | Boeing 787-9            | 21           | 25           | + 4        | 23    | 2      |
|                    | Boeing 787-8            | 36           | 36           | -          | 31    | 5      |
|                    | Boeing 767-300/-300ER   | 37           | 36           | - 1        | 25    | 11     |
|                    | Boeing 767-300F/-300BCF | 12           | 12           | -          | 8     | 4      |
| '                  | Airbus A321-200neo      | 0            | 1            | + 1        | -     | 1      |
|                    | Airbus A321-200         | 4            | 4            | -          | -     | 4      |
|                    | Airbus A320-200neo      | 2            | 3            | + 1        | 3     | -      |
|                    | Airbus A320-200         | 10           | 7            | - 3        | 7     | -      |
|                    | Boeing 737-800          | 36           | 36           | -          | 24    | 12     |
|                    | Boeing 737-700          | 7            | 7            | -          | 7     | -      |
|                    | Boeing 737-500          | 17           | 16           | - 1        | 16    | -      |
|                    | Bombardier DHC-8-400    | 21           | 22           | + 1        | 22    | -      |
|                    | ANA Total               | 256          | 257          | + 1        | 207   | 50     |
| <b>Vanilla</b> Air | Airbus A320-200         | 12           | 13           | + 1        | -     | 13     |
| peach              | Airbus A320-200         | -            | 19           | + 19       | -     | 19     |
|                    | ANA Group Total         | 268          | 289          | + 21       | 207   | 82     |



| International Passenger Results<br>by Destination |               | 1H/FY2017<br>Composition | Difference | 2Q/FY2017<br>Composition | Difference |
|---|---------------|--------------------------|------------|--------------------------|------------|
|   | North America | 31.3                     | - 0.7      | 30.6                     | - 1.0      |
|   | Europe        | 20.5                     | + 1.4      | 20.4                     | + 1.1      |
| Revenues  | China         | 13.8                     | - 0.8      | 15.0                     | - 0.2      |
|   | Asia/Oceania  | 29.5                     | + 0.3      | 28.6                     | + 0.5      |
|   | Resort        | 4.9                      | - 0.1      | 5.3                      | - 0.4      |
|   | North America | 32.6                     | - 0.7      | 32.5                     | - 0.5      |
|   | Europe        | 16.2                     | - 0.2      | 16.2                     | - 0.4      |
| ASK   | China         | 11.1                     | - 1.0      | 11.0                     | - 1.1      |
|   | Asia/Oceania  | 35.3                     | + 2.1      | 35.6                     | + 2.4      |
|   | Resort        | 4.9                      | - 0.2      | 4.8                      | - 0.4      |
|   | North America | 33.1                     | - 1.2      | 32.8                     | - 1.3      |
|   | Europe        | 17.2                     | + 1.0      | 17.2                     | + 0.4      |
| RPK   | China         | 9.9                      | - 0.7      | 10.9                     | - 0.3      |
|   | Asia/Oceania  | 34.3                     | + 1.3      | 33.7                     | + 1.7      |
|   | Resort        | 5.4                      | - 0.4      | 5.4                      | - 0.5      |

(ANA brand only)



| <b> </b> | l Cargo Results<br>stination | 1H/FY2017<br>Composition | Difference | 2Q/FY2017<br>Composition | Difference |
|----------|------------------------------|--------------------------|------------|--------------------------|------------|
|          | North America                | 31.0                     | + 5.7      | 30.5                     | + 2.6      |
| Revenues | Europe                       | 16.0                     | + 1.1      | 15.8                     | + 0.2      |
|          | China                        | 24.5                     | - 5.8      | 24.7                     | - 2.2      |
|          | Asia/Oceania                 | 23.8                     | + 0.1      | 24.2                     | + 0.7      |
|          | Others                       | 4.6                      | - 1.1      | 4.8                      | - 1.4      |
|          | North America                | 37.0                     | + 0.6      | 36.8                     | + 0.7      |
|          | Europe                       | 16.1                     | - 0.2      | 16.0                     | - 0.3      |
| ATK      | China                        | 16.3                     | - 0.6      | 16.3                     | - 1.0      |
|          | Asia/Oceania                 | 27.9                     | + 1.3      | 28.1                     | + 1.6      |
|          | Others                       | 2.7                      | - 1.0      | 2.7                      | - 1.0      |
|          | North America                | 37.1                     | - 0.8      | 36.2                     | - 1.7      |
|          | Europe                       | 20.5                     | - 0.2      | 20.5                     | + 0.2      |
| RTK      | China                        | 14.1                     | + 0.2      | 14.3                     | - 0.2      |
|          | Asia/Oceania                 | 25.4                     | + 1.3      | 26.0                     | + 2.3      |
|          | Others                       | 2.8                      | - 0.6      | 2.9                      | - 0.6      |

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#### ANA Group Corporate Philosophy

#### Mission Statement

Built on a foundation of security and trust,

"the wings within ourselves"

help to fulfill the hopes
and dreams of an interconnected world.

#### **ANA Group Safety Principles**

- ✓ Safety is our promise to the public and is the foundation of our business
- ✓ Safety is assured by an integrated management system and mutual respect.
- ✓ Safety is enhanced through individual performance and dedication

#### Management Vision

It is our goal to be the world's leading airline group in customer satisfaction and value creation.

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#### **Cautionary Statement**

<u>Forward-Looking Statements</u>. This material contains forward-looking statements based on ANA HOLDINGS INC.s current plans, estimates, strategies, assumptions and beliefs. These statements represent the judgments and hypotheses of the Company's management based on currently available information. Air transportation, the Company's core business, involves government-mandated costs that are beyond the Company's control, such as airport utilization fees and Fuel taxes. In additions, conditions in the markets served by the Company are subject to significant fluctuations.

It is possible that these conditions will change dramatically due to a number of factors, such as trends in the economic environment, aviation fuel tax, technologies, demand, competition, foreign exchange rate fluctuations, and others. Due to these risks and uncertainties, it is possible

that the Company's future performance will differ significantly from the contents of this material.

Accordingly, there is no assurance that the forward-looking statements in this material will prove to be accurate.

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http://www.ana.co.jp/group/en/investors

**Investor Relations** 



**Presentations** 

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